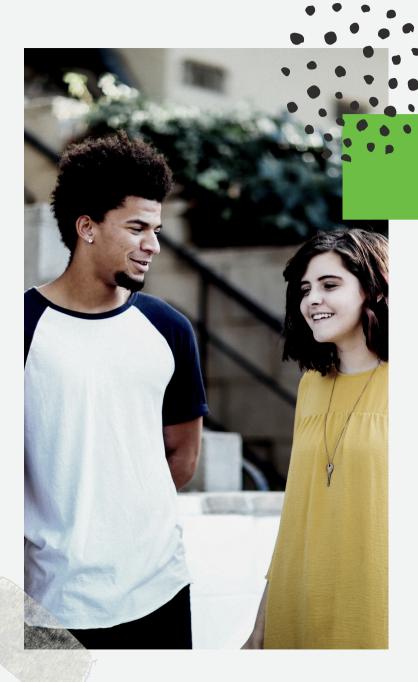


HAVING DIFFICULT CONVERSATIONS

WHAT MAKES CONVERSATIONS DIFFICULT?

- Content
- Timing
- Emotions
- Status
- Fallout
- Fear
- What else?





Fearless Feedback

HOW IT WORKS

- Speaking in the moment for maximum impact
- Showcasing positives and negatives
- Delivering feedback regardless of position
- Throwing out the "Feedback Sandwich"

WHY ITS IMPORTANT

Embracing change and process improvement empowers us all to work more effectively both internally and externally

Fearless Feedback is:



CANDID & KIND

Speaking the truth can be awkward, but kindness goes a long way

TIMELY

Don't wait until the moment has passed to give impactful feedback

POSITIVE TOO

Feedback is stereotyped as negative, so highlight positive attributes as well

Fearless Feedback Quadrant

POSITIVE GENERAL

Nice, but not helpful.
"You're the man! Way to go!"

NEGATIVE GENERAL

Least useful, not constructive.

"You are an idiot. Can you read?!"

POSITIVE SPECIFIC

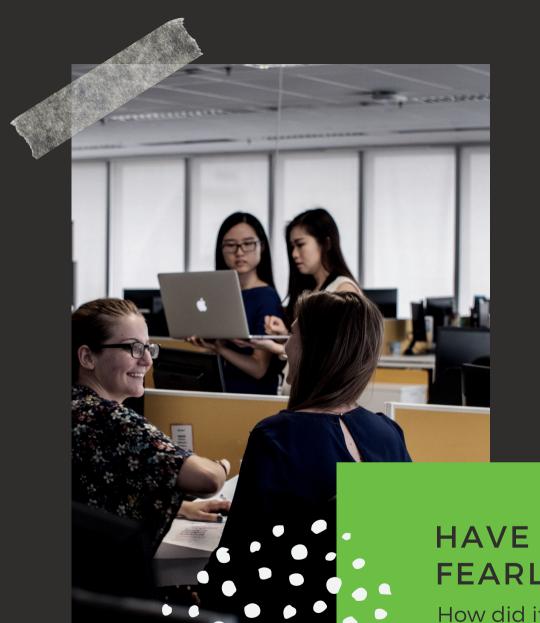
Uses because, then.

"Because you went above and beyond, this partner decided to use us at all locations."

NEGATIVE SPECIFIC

Uses because, then.

"Because you failed to meet the deadline, we lost this partner."



HAVE YOU EVER USED FEARLESS FEEDBACK?

How did it go? What was successful? What could be improved?

When is the last time you had a difficult conversation?

WHAT HELPED? WHAT DIDN'T?



Productive and Painless Conversations are:

DIRECT

Get to the point quickly and don't bury the intent of the feedback

PLANNED

Anticipate how they will react and prepare answers to their questions

MANAGED

Try to keep your emotions even through the conversation

SPECIFIC

Fully clarify your feedback and provide examples if possible

CHOSEN

Pick an ideal time, location, and outline the words you will use

EMPATHETIC

Keep in mind what they may be feeling and give them room to do so

Leave your audience with:



Providing a solution or possible change is a great way to make a difficult conversation useful for all parties

TIME FOR QUESTIONS

Make sure there is time and availability if they have follow up questions about the information they have been given

Feedback Statistics

70%

OF EMPLOYEES SAY
PRAISE FROM PEERS IS
HIGHLY MOTIVATING

72%

OF EMPLOYEES THINK
THEIR PERFORMANCE
WOULD IMPROVE
WITH MORE FEEDBACK

57%

OF EMPLOYEES PREFER CORRECTIVE FEEDBACK

83%

OF EMPLOYEES FIND
RECOGNITION
MORE REWARDING THAN
CASH

Receiving Feedback Yourself

LISTEN

Truly hear the intent behind the feedback

PROCESS

Take time to consider how to apply the feedback

THANK

Providing feedback takes courage and effort



What to Avoid







Yelling, name calling, cursing, or a strong tone

Finger pointing, blaming, or passing the problem off Interrupting a question or explanation



Team Strategies

BOTH WAYS

Delivering and receiving feedback are both crucial for strengthening the team and instilling the culture of feedback inside and outside of the company.

SELF-EXAMINE

Get **feedback on your feedback** process. Try
asking a peer. Is your
feedback working well?
Is it received positively?
How can you improve
the way you deliver
feedback to others?

ONGOING

Make feedback an integrated process!
Choosing one day a week to focus on feedback can help provide structure.
Anyone up for
Feedback Fridays?!

Feedback on what we do well is great, but feedback on what we can improve is essential to personal career growth.

DO YOU AGREE?